



POSTAL STRATEGY COMMITTEE (SC)
PAPU/SC/IPG/01/2025 - Doc No. 02

WORKING GROUP ON INVESTMENTS AND PROJECTS

07th May 2025 (Online) 09:00 GMT

IMPLEMENTATION STATUS OF PROGRAMME OF ACTIVITIES OF THE INVESTMENTS AND PROJECTS WORKING GROUP

1. Subject: Implementation Status of Programme of Activities of Investments and Projects Working Group	References/paragraphs PAPU Programme of Activities 2022-2025
2. Decisions expected <ul style="list-style-type: none">• Take note of the report;• Keep the Working Group updated.	

1.0 INTRODUCTION

This document has been prepared and presented in accordance with the consolidated PAPU Programme of Activities 2022-2025. In this multi-year plan, a follow-up of the achievements of the objectives, actions and/or activities must be regularly presented in order to report on the progress of the pillars of PAPU's overall strategy, focusing on the pillars relating to investments and projects over the period under review. This document presents the progress report for the period 2024-2025.

2.0 Activity implementation status

According to the table below (**Annex 1**), three main objectives are being pursued during this cycle (2022-2025).

- **Objective or key issue no. 1:** Monitoring and evaluation of projects or investments: Achieved to roughly 40%. Most of the activities ought to have been completed in 2023;
- **Objective or key issue no. 2:** Knowledge management and sharing: Achieved at 50%. The proposal and organization of awareness-raising workshops for stakeholders is still in progress;
- **Objective or key issue no. 3:** Project management policy: In progress.

3.0 CONCLUSION

All planned activities have been initiated. Whilst some have been completed, others are in progress since projects typically take years to get to the completion phase i.e., from their design phase, through to launch, implementation, and completion. So far, the level of progress is significant and will continue into the next cycle.

4.0 Decisions expected

- Take note of the report;
- Keep the Working Group updated.

Annex 1–

Implementation Status of Investments & Projects Working Group Programme of Activities 2024-2025

INVESTMENTS AND PROJECTS WORKING GROUP 2024- 2025						
No.	KEY ISSUE	MILESTONE	REPORTING DEADLINES	Completed	In process	Pending
1.	Monitoring and evaluation of projects or investments	i) Receive and analyze project evaluation reports and provide appropriate guidance to the General Secretariat.	Half-yearly			
		ii) Assess the investment climate against the five essential criteria for investment, which are security of capital, a good return on capital employed, acceptable risk, liquidity and the adequacy of assets to liabilities.	Q2 2023			
		iii) Propose models for monitoring and evaluation (M&E) frameworks for projects and continuously assess the effectiveness of existing M&E frameworks for projects.	Q2 2023			
		iv) Monitor the return on investment/assets and the balance between risk and return on the Union's investments.	Q3 2023			
		v) Review the performance of the Union investment portfolio and assess the different types of risk and mitigation measures taken.	Q4 2023			
2.	Knowledge management and sharing	i) Summarize reports on investment opportunities and report them to the Strategy Committee.				
		ii) Propose and provide guidance on the organization of stakeholder awareness workshops on investment opportunities.	As needed.			
3.	Project management policy	i) Ensure that a project management policy is developed for the Union's flagship projects to inform design, launch, planning, execution, monitoring and closure of projects.	Q1 2024			